



## **Inmarsat plc reports Third Quarter Results 2014**

### **Core growth, as new constellation heads for completion**

London, UK: 6 November 2014. Inmarsat plc (LSE: ISAT.L), the leading provider of global mobile satellite communications services, today provided the following information for the three months ended 30 September 2014.

#### **Third Quarter Highlights**

- Total revenues \$300.6m (2013: \$306.9m)
  - Maritime up \$15.2m to \$147.6m (+11.5%); underlying growth (excl. acquisition) +2.0%
  - Government down \$17.8m to \$76.3m (-18.9%)
  - Enterprise down \$12.1m to \$40.9m (-22.8%); underlying growth (excl. disposal) +17.6%
  - Aviation up \$2.5m to \$20.7m (+13.7%)
- Global Mobile Satellite Service (MSS) revenues \$192.0m, up 2.3% (2013: \$187.6m)
- \$9.1m payment received from LightSquared
- Total EBITDA<sup>1</sup> \$166.0m (2013: \$168.7m)
- Profit before tax \$104.1m (2013: \$23.5m)

#### **Operational Highlights**

- Global Xpress commercial services started on Inmarsat-5 F1 on 1 July 2014
- IsatHub launched worldwide, enabling connectivity for smartphones and tablets
- Operations expanded in China, and Inmarsat office opened in Beijing

#### **Rupert Pearce, Inmarsat's Chief Executive Officer, commented,**

"Inmarsat continued to make good progress in the third quarter, delivering core business growth and moving ahead towards completion of the Global Xpress constellation.

Global Xpress service from our first Inmarsat-5 satellite was launched at the start of the quarter and is delivering operational performance ahead of expectations. Following Proton's return to flight in the quarter, and a second successful launch in October, we currently expect our two remaining I-5 satellites to launch in early 2015. This puts us on track for global introduction of GX services early in the second half of 2015 and we remain confident that we will deliver our 2014–16 MSS revenue growth target of 8-12%, and generate annual GX revenues of \$500m by the fifth anniversary of the launch of global GX services.

All of our businesses performed in line with our expectations during the quarter. Underlying revenue growth continued in Maritime, Enterprise and Aviation (excluding the impact of acquisitions and disposals) driven by customer growth and higher ARPU across many of our product ranges. In Government we saw the continuing revenue impact of budgetary pressures and reduced operational requirements, partially offset by encouraging developments in the newer markets we are targeting."

<sup>1</sup> EBITDA is defined as profit before finance income and expenses, taxation, depreciation and amortisation, losses on disposal of assets, impairment losses and share of profit of associates.

## **Outlook**

The trading environment seen in the third quarter is expected to continue through the remainder of 2014, with continuing weakness in Government, and underlying revenue growth in our other three businesses (excluding the impact of acquisitions and disposals).

We now anticipate that operating costs in the full year 2014 will be slightly lower than previously expected.

Capex for the full year 2014 is expected to be around \$450m, and capex for the full year 2015 is expected to be in the range of \$450m-\$500m. This profile reflects our current expectation that the two remaining Inmarsat-5 satellites will be launched in early 2015.

Our longer-term expectations remain unchanged since the Half-Year results. We continue to expect Global MSS revenues to fall within the 8% to 12% CAGR growth range for 2014-16, and we expect annual GX revenues of \$500m by the fifth anniversary of the launch of global GX services.

## **Results Conference Call**

Inmarsat management will discuss the third quarter results in a conference call on Thursday 6 November 2014 at 0800 hrs London time. To access the call please dial +44(0)20 3450 9987. The conference id for the call is 8378701. The call will be recorded and available for one week after the event. To access the recording, please dial +44(0)20 3427 0598 and enter the access code 8378701.

A copy of this announcement for the three months ended 30 September 2014 can be found on our website at [www.inmarsat.com](http://www.inmarsat.com).

## **Forward-looking Statements**

Certain statements in this announcement constitute "forward-looking statements". These forward-looking statements involve risks, uncertainties and other factors that may cause our actual results, performance or achievements, or industry results, to be materially different from those projected in the forward-looking statements. These factors include: general economic and business conditions; changes in technology; timing or delay in signing, commencement, implementation and performance or programmes, or the delivery of products or services under them; structural change in the satellite industry; relationships with customers; competition; and ability to attract personnel. You are cautioned not to rely on these forward-looking statements, which speak only as of the date of this announcement. We undertake no obligation to update or revise any forward-looking statement to reflect any change in our expectations or any change in events, conditions or circumstances.

Contact: Inmarsat plc, London, UK

Investor Enquiries:  
David Boyd  
Tel: +44 (0)20 7728 1518  
[david.boyd@inmarsat.com](mailto:david.boyd@inmarsat.com)

Media Enquiries:  
Chris McLaughlin  
Tel: +44 (0)77 9627 6033  
[christopher.mclaughlin@inmarsat.com](mailto:christopher.mclaughlin@inmarsat.com)

## **OPERATING AND FINANCIAL REVIEW**

*The following is a discussion of the unaudited consolidated results of operations and financial condition of Inmarsat plc (the "Company" or together with its subsidiaries, the "Group") for the three months ended 30 September 2014. You should read the following discussion together with the whole of this document including the historical consolidated financial results and the notes. The consolidated financial results were prepared in accordance with International Financial Reporting Standards ("IFRS") as adopted by the European Union.*

*All discussion of results relates to the three months ended 30 September 2014, and all comparisons are with the three months ended 30 September 2013, unless specifically stated otherwise.*

### **OPERATING REVIEW**

#### ***Overall trading environment***

Recent trends in the market continued through the third quarter. Commercial market demand for global connectivity continued to grow across the board, with the requirement for more data capacity driving customer migration to higher value service propositions. At the high end of the commercial maritime market, major fleet operators require the capabilities to manage continuously increasing volumes of data traffic to and from their ships. In the aviation market, latent passenger demand for in-flight connectivity, particularly amongst younger age groups, is generating significant activity in the market, as airlines seek ways to provide this service for their passengers. In the media sector, demand for High Data Rate BGAN is growing strongly, and in other market sectors such as natural resources and transport, there is continuing growth in demand for M2M connectivity and applications.

By contrast, demand for satellite connectivity from our traditional government customers continues to decline, under the dual pressures of budgetary constraints and reduced operational requirements. Legacy contracts continue to be terminated or scaled back, and competition is intense for this business. However there are some more promising opportunities emerging, including demand from new government customers in developing countries, and new sources of demand for connectivity and value-added solutions from traditional government customers, so the longer-term outlook in the government markets is more positive.

#### ***Global Xpress Programme Update***

The first Inmarsat-5 satellite was successfully launched in December 2013 and entered commercial service beginning with US Government customers on 1 July 2014. The Inmarsat-5 F2 and F3 satellites have also been completed and both are ready for shipment to the Baikonur Cosmodrome in Kazakhstan for launch on a Proton launch vehicle.

The Proton rocket successfully returned to flight in late September, after its launch failure earlier in 2014. A second successful launch was completed in October. We now expect the launch of the F2 and F3 Inmarsat-5 satellites early in 2015 and the commencement of global commercial GX services early in the second half of 2015.

#### ***European Aviation Network Programme***

On 5 June 2014, we announced our decision to deploy an integrated hybrid satellite/terrestrial network to deliver aviation passenger connectivity services on an EU-wide basis. To achieve this ambition we confirmed the order of a new S-band satellite payload, called Europasat, and we expect to complement this with a fully integrated air-to-ground network across the EU.

Acquisition of licenses from Member States necessary to develop the S-Band satellite service and the aviation complementary ground component network ("ACGC") is well under way. Licenses for the satellite component of the network have been applied for in all EU Member States, and authorisation has already been received in 23 of these. The first two ground component licenses have now been received, including from one of the big five EU Member States, and good progress has been made in a number of other Member States.

Discussions with a number of major airlines and other aviation industry partners continue to make good progress.

## **OPERATING AND FINANCIAL REVIEW (continued)**

### ***LightSquared Cooperation Agreement***

In December 2007, we entered into a Cooperation Agreement with LightSquared designed to enable ancillary terrestrial component (“ATC”) services in North America, while protecting the continued deployment and growth of our own MSS business. In May 2012, LightSquared filed for a reorganisation under Chapter 11 of the US Bankruptcy Code and is yet to complete a reorganisation process; therefore, payments from LightSquared continue to be subject to significant uncertainty.

On 31 March 2014, LightSquared elected to restart Phase 2 of the Cooperation Agreement. As a result, on 29 August 2014 we received a \$9.1m payment due from LightSquared under the terms of the Cooperation Agreement.

On 1 October 2014, we announced that a \$17.5m payment due from LightSquared on 30 September 2014 under the terms of the Cooperation Agreement had not been received and as a result we issued a default notice to LightSquared. At present, no revenue has been recognised in respect of this payment.

As at 30 September 2014, we had deferred income remaining in relation to the Cooperation Agreement of \$209.9m recorded on our balance sheet. Although the cash has been received, the timing of the recognition of this deferred income, together with any related future costs and taxes, remains uncertain.

### ***New Inmarsat Services***

During the period, we announced the following key new services and developments aimed at broadening our customer base and increasing revenues from our existing users, across all of our Business Units:

- The expansion of availability of mobile tactical Beyond-Line-of-Sight communications to actively deployed US and coalition forces.
- The selection of Intellian to deliver XpressLink services across its FB500 antenna. XpressLink offers an upgrade path to GX and the inclusion of FB500 within the XpressLink terminal offerings further strengthens Inmarsat’s future Maritime portfolio.
- The worldwide launch of IsatHub, which will provide global connectivity for smartphones and tablets. The user’s smartphone or tablet connects via Wi-Fi to the IsatHub terminal, which is the size of a paperback book, and a choice of menu prompts and “pointing assistance” options enables them to link up with the satellite. The terminal allows multiple authorised users to use IsatHub’s satellite voice and data services at the same time.
- Hawaiian Airlines will be the first commercial airline to install Inmarsat SwiftBroadband for flight deck applications, including SB Safety for Aircraft Communications Addressing and Reporting System (“ACARS”), which provides prioritised voice and ACARS data transmission when an aircraft is out of reach of land-based communications. The enhanced features of these systems include Ethernet ports for connecting Aircraft Interface Devices and Electronic Flight Bags, which enable provision of real time information to pilots, including graphical weather updates. Hawaiian Airlines also plans to utilise the advanced aircraft tracking features of SwiftBroadband.
- Expansion of operations in China, with the opening of Inmarsat’s first office in Beijing. This includes a facility for demonstrating terminals and solutions, and end-user training, and enables closer collaboration between Inmarsat and its partners in the Chinese market.

### ***Convertible Bonds***

During the quarter, we revised the expected maturity date of our 1.75% convertible bonds due 2017 (the ‘Convertible Bonds’). Based on our assessment of market conditions at 30 September 2014, we determined that it was unlikely that holders of the bonds would exercise their option to require the Company to redeem the bonds at the accreted principal amount on 16 November 2014. As a result of re-basing the bonds to mature on 16 November 2017, we reduced the accreted carrying value of the outstanding borrowings and recognised a non-recurring credit to interest expense of \$48.5m. Offsetting the impact to interest expense was a reversal of interest capitalised to the cost of qualifying assets of \$14.3m. On 17 October 2014, the final notice date for bond holders to exercise their option, the Company received notice that bonds with a total principal amount of \$0.7m will be redeemed on 16 November 2014.

## **OPERATING AND FINANCIAL REVIEW (continued)**

### ***Dividends***

The Board declared and paid an interim dividend for the 2014 financial year of 18.68 cents per ordinary share on 24 October 2014 to ordinary shareholders on the share register at the close of business on 3 October 2014. Dividend payments were made in Pounds Sterling based on the exchange rate prevailing in the London market four business days prior to payment. This dividend was not recognised as a liability as at 30 September 2014.

### ***Change in Reporting Segments***

As communicated at the Half-Year Results, for the third quarter Inmarsat plc has revised its reporting segments to reflect the way the business is now managed by the Chief Executive Officer. The revised reporting segments are "Maritime", "Government", "Enterprise" and "Aviation" and "Central Services". Central Services will include all other income and costs that are not directly attributable to the other individual reporting segments, including all corporate administrative costs.

The results for the prior six quarters have been restated using the new reporting segments and these are available via the Investor Relations section of our website. The third quarter results have also been reported using the previous business segments and these are presented in supplemental information at the end of this document.

### ***Other Information***

While Inmarsat plc is the ultimate parent company of our group, our subsidiary Inmarsat Group Limited is required by the terms of our Senior Notes to report consolidated financial results on a quarterly basis. A copy of the resulting financial report for Inmarsat Group Limited is available via the Investor Relations section of our website.

## OPERATING AND FINANCIAL REVIEW (continued)

### FINANCIAL REVIEW

During the quarter ended 30 September 2014, Group revenue decreased by \$6.3m, or 2.0%, compared with 2013, with underlying growth (excluding the impact of acquisitions and disposals) in Maritime, Enterprise and Aviation, but a continuing slowdown in our Government business. Revenues also reflected a \$5.0m increase in respect of the LightSquared Cooperation Agreement, additional revenues following our acquisition of Globe Wireless, and a reduction in revenue due to the disposal of the majority of our retail energy business to RigNet. Included in the above is an increase in Inmarsat Global MSS revenues of \$4.4m, or 2.3%.

Net operating costs decreased by \$3.6m during the quarter ended 30 September 2014, compared with 2013. This is due primarily to the sale of retail energy related assets within the Enterprise business unit, and reduced operating costs in the Government business unit due to a workforce reduction in 2013, partially offset by higher costs in the Maritime business unit as a result of the acquisition of Globe Wireless.

As a consequence, EBITDA has decreased by \$2.7m, or 1.6%, to \$166.0m (Q3 2013: \$168.7m) for the quarter ended 30 September 2014. However the EBITDA margin of 55.2% was broadly flat compared to the same period last year.

### Results by Business Unit

The table below shows the Group's total revenue, EBITDA and operating result by business unit for each of the periods indicated:

(\$ in millions)	Three months ended 30 September					Total	
	Maritime 2014	Government 2014	Enterprise 2014	Aviation 2014	Central Services 2014	2014	2013
Revenue							
MSS and other	147.6	76.3	40.9	20.7	5.3	290.8	302.1
LightSquared	–	–	–	–	9.8	9.8	4.8
<b>Total revenue</b>	<b>147.6</b>	<b>76.3</b>	<b>40.9</b>	<b>20.7</b>	<b>15.1</b>	<b>300.6</b>	<b>306.9</b>
Net operating costs	(33.8)	(24.9)	(16.4)	(3.3)	(56.2)	(134.6)	(138.2)
<b>EBITDA</b>	<b>113.8</b>	<b>51.4</b>	<b>24.5</b>	<b>17.4</b>	<b>(41.1)</b>	<b>166.0</b>	<b>168.7</b>
<b>EBITDA margin %</b>	<b>77.1%</b>	<b>67.4%</b>	<b>59.9%</b>	<b>84.1%</b>		<b>55.2%</b>	<b>55.0%</b>
Depreciation and amortisation	(7.8)	(2.6)	(0.1)	(0.5)	(65.5)	(76.5)	(60.2)
Impairment losses	–	–	–	–	(0.1)	(0.1)	(77.0)
Other	–	–	–	–	0.8	0.8	3.7
<b>Operating result</b>	<b>106.0</b>	<b>48.8</b>	<b>24.4</b>	<b>16.9</b>	<b>(105.9)</b>	<b>90.2</b>	<b>35.2</b>

(\$ in millions)	Nine months ended 30 September					Total	
	Maritime 2014	Government 2014	Enterprise 2014	Aviation 2014	Central Services 2014	2014	2013
Revenue							
MSS and other	448.4	236.3	125.2	66.7	19.4	896.0	937.3
LightSquared	–	–	–	–	56.9	56.9	9.9
<b>Total revenue</b>	<b>448.4</b>	<b>236.3</b>	<b>125.2</b>	<b>66.7</b>	<b>76.3</b>	<b>952.9</b>	<b>947.2</b>
Net operating costs	(108.2)	(77.4)	(51.2)	(7.4)	(173.0)	(417.2)	(449.3)
<b>EBITDA</b>	<b>340.2</b>	<b>158.9</b>	<b>74.0</b>	<b>59.3</b>	<b>(96.7)</b>	<b>535.7</b>	<b>497.9</b>
<b>EBITDA margin %</b>	<b>75.9%</b>	<b>67.2%</b>	<b>59.1%</b>	<b>88.9%</b>		<b>56.2%</b>	<b>52.6%</b>
Depreciation and amortisation	(22.9)	(7.0)	(0.7)	(1.5)	(180.5)	(212.6)	(168.5)
Impairment losses	–	–	–	–	(0.6)	(0.6)	(86.4)
Other	–	–	–	–	1.9	1.9	5.1
<b>Operating result</b>	<b>317.3</b>	<b>151.9</b>	<b>73.3</b>	<b>57.8</b>	<b>(275.9)</b>	<b>324.4</b>	<b>248.1</b>

## OPERATING AND FINANCIAL REVIEW (continued)

### Maritime

(\$ in millions)	Three months ended 30 September			Nine months ended 30 September		
	2014	2013	Increase/ (decrease)	2014	2013	Increase/ (decrease)
Revenue	147.6	132.4	11.5%	448.4	391.9	14.4%
Net operating costs	(33.8)	(24.8)	36.3%	(108.2)	(79.9)	35.4%
<b>EBITDA</b>	<b>113.8</b>	<b>107.6</b>	<b>5.8%</b>	<b>340.2</b>	<b>312.0</b>	<b>9.0%</b>
<b>EBITDA margin %</b>	<b>77.1%</b>	<b>81.3%</b>		<b>75.9%</b>	<b>79.6%</b>	
Depreciation and amortisation	(7.8)	(6.1)	27.9%	(22.9)	(17.6)	30.1%
<b>Operating result</b>	<b>106.0</b>	<b>101.5</b>	<b>4.4%</b>	<b>317.3</b>	<b>294.4</b>	<b>7.8%</b>

Maritime revenue for the quarter increased by \$15.2m, or 11.5%, compared with the same period of 2013. The increase includes \$12.7m due to the acquisition of Globe Wireless. Underlying revenue growth of \$2.5m or 2.0% reflects continuing strong growth of over 20% in our FleetBroadband and VSAT revenues (due to take-up of our XpressLink service), but faster decline in our legacy services, particularly Fleet, and a slower quarter for our lower margin terminal sales.

Net operating costs for the quarter increased by \$9.0m, or 36.3%, compared with the same period of 2013. This increase is primarily related to additional headcount and third party network services costs as a result of the Globe Wireless acquisition.

During the quarter, Maritime EBITDA increased by \$6.2m, or 5.8% compared to the prior year, reflecting higher gross margin from increased FleetBroadband revenue and \$2.1m of Globe Wireless EBITDA. However the EBITDA margin decreased to 77.1% due to the acquisition of the lower margin Globe Wireless business. The increase in depreciation and amortisation year-on-year is also attributable to the acquisition of Globe Wireless.

### Government

(\$ in millions)	Three months ended 30 September			Nine months ended 30 September		
	2014	2013	Increase/ (decrease)	2014	2013	Increase/ (decrease)
Revenue	76.3	94.1	(18.9%)	236.3	312.8	(24.5%)
Net operating costs	(24.9)	(31.0)	(19.7%)	(77.4)	(108.4)	(28.6%)
<b>EBITDA</b>	<b>51.4</b>	<b>63.1</b>	<b>(18.5%)</b>	<b>158.9</b>	<b>204.4</b>	<b>(22.3%)</b>
<b>EBITDA margin %</b>	<b>67.4%</b>	<b>67.1%</b>		<b>67.2%</b>	<b>65.3%</b>	
Depreciation and amortisation	(2.6)	(2.6)	–	(7.0)	(8.4)	(16.7%)
<b>Operating result</b>	<b>48.8</b>	<b>60.5</b>	<b>(19.3%)</b>	<b>151.9</b>	<b>196.0</b>	<b>(22.5%)</b>

We are continuing to see pressure on our Government business as a result of continued Government spending controls and the withdrawal of troops from Afghanistan. Government revenues for the quarter decreased by \$17.8m, or 18.9%, compared with 2013. This reduction is mainly due to lower revenue from IP managed solutions resulting from the non-renewal of certain contracts, and the renewal of other contracts at lower prices due to reduced requirements and increased competition. Also during the quarter, there were lower equipment sales, leasing revenue and BGAN and Swift 64 revenues as a result of troop withdrawals from Afghanistan.

Net operating costs were \$6.1m, or 19.7%, lower than the same period of 2013 due to the reduction in revenue, and cost savings from a workforce reduction implemented in the business during 2013, partially offset by higher operating costs from continued expansion into new geographical markets.

Government EBITDA decreased \$11.7m, or 18.5%, compared with the same quarter of 2013, primarily as a result of declining revenue. However, the EBITDA margin of 67.4% was broadly flat compared to the same period in 2013.

## OPERATING AND FINANCIAL REVIEW (continued)

### Enterprise

(\$ in millions)	Three months ended 30 September			Nine months ended 30 September		
	2014	2013	Increase/ (decrease)	2014	2013	Increase/ (decrease)
Revenue	40.9	53.0	(22.8%)	125.2	165.0	(24.1%)
Net operating costs	(16.4)	(24.3)	(32.5%)	(51.2)	(80.2)	(36.2%)
<b>EBITDA</b>	<b>24.5</b>	<b>28.7</b>	<b>(14.6%)</b>	<b>74.0</b>	<b>84.8</b>	<b>(12.7%)</b>
<b>EBITDA margin %</b>	<b>59.9%</b>	<b>54.2%</b>		<b>59.1%</b>	<b>51.4%</b>	
Depreciation and amortisation	(0.1)	(0.7)	(85.7%)	(0.7)	(3.4)	(79.4%)
<b>Operating result</b>	<b>24.4</b>	<b>28.0</b>	<b>(12.9%)</b>	<b>73.3</b>	<b>81.4</b>	<b>(10.0%)</b>

Enterprise revenues for the quarter decreased by \$12.1m, or 22.8%, compared with 2013. This was primarily due to the sale of retail energy related assets within the Enterprise business unit. Excluding the impact of these disposals, revenues were up by \$6.3m (+17.6%) in the quarter, when compared with 2013. The increase is mainly attributable to increased machine to machine (“M2M”), IsatPhone and FleetBroadband airtime revenues and equipment sales, partially offset by lower total BGAN revenues. However our High Data Rate (“HDR”) service within BGAN grew strongly, with streaming minutes up substantially compared to the same period of 2013.

Net operating costs decreased by \$7.9m, or 32.5%, compared to the same period of 2013. This decrease was as a result of lower network services and employee benefit costs, primarily due to disposals of our retail energy related assets during 2014.

Enterprise EBITDA decreased by \$4.2m, or 14.6%, primarily due to the disposal of our retail energy related assets in 2014. However the sale of these lower margin energy related assets resulted in the EBITDA margin increasing to 59.9%, from 54.2% in the same quarter of 2013. The decrease in depreciation and amortisation is also attributable to disposals of the retail energy related assets.

### Aviation

(\$ in millions)	Three months ended 30 September			Nine months ended 30 September		
	2014	2013	Increase/ (decrease)	2014	2013	Increase/ (decrease)
Revenue	20.7	18.2	13.7%	66.7	52.1	28.0%
Net operating costs	(3.3)	(1.3)	153.8%	(7.4)	(4.0)	85.0%
<b>EBITDA</b>	<b>17.4</b>	<b>16.9</b>	<b>3.0%</b>	<b>59.3</b>	<b>48.1</b>	<b>23.3%</b>
<b>EBITDA margin %</b>	<b>84.1%</b>	<b>92.9%</b>		<b>88.9%</b>	<b>92.3%</b>	
Depreciation and amortisation	(0.5)	(0.5)	–	(1.5)	(1.5)	–
<b>Operating result</b>	<b>16.9</b>	<b>16.4</b>	<b>3.0%</b>	<b>57.8</b>	<b>46.6</b>	<b>24.0%</b>

Aviation revenues increased by \$2.5m, or 13.7% compared with 2013. However, the rate of growth in the quarter was lower than that experienced in the first half of 2014 because of a one-off adjustment in the third quarter, to recognise the impact of price discounts to a number of distribution partners, applied retrospectively to 1 January in return for minimum sales commitments for the whole of the year and 2015. These commitments underpin the strong underlying revenue growth rate in Aviation.

Underlying growth in the third quarter was broadly in line with the two previous quarters, with higher Classic Aero and SwiftBroadband revenues, driven by growth in terminal sales and Classic Aero ARPU. SwiftBroadband terminal numbers grew in both the business jet and commercial air transport markets, with key partners implementing a range of strategic promotions and value added solutions.

Net operating costs increased by \$2.0m compared to 2013, due mainly to higher employee related costs as resources were increased to support growth within the business.

EBITDA increased by \$0.5m, or 3.0% compared to 2013, as higher revenue more than offset higher employee related costs. However the EBITDA margin decreased to 84.1% (Q3 2013: 92.9%) due to the impact of the one-off retrospective price discount.



## OPERATING AND FINANCIAL REVIEW (continued)

### Central Services

(\$ in millions)	Three months ended 30 September			Nine months ended 30 September		
	2014	2013	Increase/ (decrease)	2014	2013	Increase/ (decrease)
Revenue						
LightSquared	9.8	4.8	104.2%	56.9	9.9	474.7%
Other	5.3	4.4	20.5%	19.4	15.5	25.2%
Total revenue	15.1	9.2	64.1%	76.3	25.4	200.4%
Net operating costs	(56.2)	(56.8)	(1.1%)	(173.0)	(176.8)	(2.1%)
<b>EBITDA</b>	<b>(41.1)</b>	<b>(47.6)</b>	<b>13.7%</b>	<b>(96.7)</b>	<b>(151.4)</b>	<b>36.1%</b>
Depreciation and amortisation	(65.5)	(50.3)	30.2%	(180.5)	(137.6)	31.2%
Impairment losses	(0.1)	(77.0)	(99.9%)	(0.6)	(86.4)	(99.3%)
Other	0.8	3.7	(78.4%)	1.9	5.1	(62.7%)
<b>Operating result</b>	<b>(105.9)</b>	<b>(171.2)</b>	<b>38.1%</b>	<b>(275.9)</b>	<b>(370.3)</b>	<b>25.5%</b>

Central Services revenues and EBITDA for the quarter increased by \$5.9m and \$6.5m, respectively, due primarily to our LightSquared Cooperation Agreement.

Net operating costs were largely flat when compared with the same period of 2013, with employee salary cost increases offset by foreign exchange gains and lower network operations costs.

The increase in depreciation and amortisation of \$15.2m to \$65.5m (Q3 2013: \$50.3m) primarily relates to our Alphasat and Inmarsat-5 F1 satellites entering commercial service (and therefore starting to be depreciated) in November 2013 and July 2014 respectively. Impairment losses decreased by \$76.9m compared to 2013 as a result of prior year impairments which did not recur.

### Reconciliation of operating profit to profit after tax

(\$ in millions)	Three months ended 30 September			Nine months ended 30 September		
	2014	2013	Increase/ (decrease)	2014	2013	Increase/ (decrease)
<b>Operating profit</b>	<b>90.2</b>	<b>35.2</b>	<b>156.3%</b>	<b>324.4</b>	<b>248.1</b>	<b>30.8%</b>
Net finance income/(expense)	13.9	(11.7)	(218.8%)	(52.0)	(39.1)	33.0%
Income tax expense	(25.3)	(13.9)	82.0%	(56.9)	(74.1)	(23.2%)
<b>Profit after tax</b>	<b>78.8</b>	<b>9.6</b>	<b>720.8%</b>	<b>215.5</b>	<b>134.9</b>	<b>59.7%</b>

### Operating profit

As a result of the factors discussed above, operating profit for the quarter was \$90.2m, an increase of \$55.0m, or 156.3%, compared with the same period of 2013.

### Net finance income/(expense)

During the quarter, we recognised a non-recurring \$48.5m credit to interest expense on the Convertible Bonds arising from an adjustment to the expected maturity date. This was offset by a corresponding adjustment of \$14.3m to reverse interest previously capitalised in the cost of qualifying assets. As a result, there was a net recovery of finance expense of \$13.9m compared to net finance expense of \$11.7m in the same period of 2013.

Excluding the impact of the Convertible Bond and interest capitalisation adjustments, net finance expense increased by \$8.6m compared with 2013 primarily due to a decrease in capitalised interest due to our Alphasat satellite entering commercial service in November 2013, meaning interest ceased being capitalised to the cost of the asset.

## OPERATING AND FINANCIAL REVIEW (continued)

### ***Income tax expense***

The tax charge for the quarter was \$25.3m (Q3 2013: \$13.9m), an increase of \$11.4m compared with 2013. The increase in the tax charge is largely driven by the increase in profit before tax, as outlined above. Included in the tax charge for the quarter was a tax charge of \$0.2m (Q3 2013: \$9.0m) relating to non-recurring adjustments.

If the effects of the above adjustments are removed, the effective tax rate for the quarter was 24.1% (Q3 2013: 21.0%). This difference largely arises as a result of non-UK tax losses arising in the three months ended 30 September 2014, for which the benefit is not recognised. Offset against this is the impact of the reduction in the UK main rate of corporation tax from 23% to 21% on 1 April 2014.

### ***Profit after tax***

As a result of the factors discussed above, profit after tax for the quarter ended 30 September 2014 was \$78.8m (Q3 2013: \$9.6m), an increase of \$69.2m compared with the same quarter of 2013.

### ***Earnings per share***

Basic and diluted earnings per share for profit attributable to the equity holders of the Company were 18 cents and 10 cents respectively, compared with 2 cents and 2 cents respectively, in the same quarter of 2013.

Basic and diluted earnings per share adjusted to exclude the after-tax effect of the LightSquared contribution, impairment losses and the adjustment to interest expense related to the convertible bonds, were 10 cents and 10 cents, respectively for the quarter, compared with 13 cents and 13 cents, respectively for the same period of 2013.

### **Group Cash Flow**

(\$ in millions)	Three months ended 30 September		Nine months ended 30 September	
	2014	2013	2014	2013
EBITDA	166.0	168.7	535.7	497.9
Non-cash items	6.8	2.5	13.9	11.7
Change in net working capital	25.0	24.7	(45.4)	(20.7)
Cash generated from operations	197.8	195.9	504.2	488.9
Capital expenditure	(84.9)	(128.0)	(290.0)	(399.5)
Net cash interest paid	(11.1)	(12.3)	(60.6)	(60.9)
Cash tax paid	(1.1)	(1.1)	(2.9)	(15.7)
<b>Free cash flow</b>	<b>100.7</b>	<b>54.5</b>	<b>150.7</b>	<b>12.8</b>
Acquisition of subsidiaries and other investments	–	(0.6)	(45.5)	(3.2)
Proceeds on disposal of assets	–	–	27.0	–
Dividends paid to shareholders	(1.6)	(1.9)	(128.9)	(121.9)
Other movement including foreign exchange	–	0.1	1.2	(0.4)
<b>Net cash flow</b>	<b>99.1</b>	<b>52.1</b>	<b>4.5</b>	<b>(112.7)</b>
<b>Opening net borrowings</b>	<b>1,952.8</b>	<b>1,665.7</b>	<b>1,812.8</b>	<b>1,489.3</b>
Net cash flow	(99.1)	(52.1)	(4.5)	112.7
Other <sup>1</sup>	(42.5)	13.7	2.9	25.3
<b>Closing net borrowings</b>	<b>1,811.2</b>	<b>1,627.3</b>	<b>1,811.2</b>	<b>1,627.3</b>

During the quarter, free cash flow was \$100.7m (Q3 2013: \$54.5m), an increase of \$46.2m compared with 2013. The increase is primarily due to a reduction in capital expenditure.

Capital expenditure decreased by \$43.1m compared with 2013, primarily due to the timing of expenditure in relation to the Global Xpress programme. Additionally, capital expenditure in the quarter ended 30 September 2013 included spending on our Alphasat programme which entered commercial service in November 2013.

During the quarter, cash flow from net working capital of \$25.0m was driven primarily from collections of trade receivables during the period.

<sup>1</sup> Other includes the non-recurring credit to re-base the convertible bonds and the impact of deferred financing costs.

## **OPERATING AND FINANCIAL REVIEW (continued)**

### **Group Liquidity and Capital Resources**

At 30 September 2014, the Group had cash and cash equivalents of \$246.4m and available but undrawn borrowing facilities of \$880.8m under our Senior Credit Facility and Ex-Im Bank Facility.

The Group maintains tax provisions in respect of ongoing enquiries with tax authorities. In the event all such enquiries were settled as currently provided for, we estimate the Group would incur a cash tax outflow between now and 2016 of approximately \$125m, of which \$80m is unlikely to be incurred until early 2016. The enquiries remain ongoing at this time.

### **PRINCIPAL RISKS AND UNCERTAINTIES**

The Group faces a number of risks and uncertainties that may adversely affect our business, operations, liquidity, financial position or future performance, not all of which are wholly within our control. Although many of the risks and uncertainties influencing our performance are macroeconomic and likely to affect the performance of businesses generally, others are particular to our operations in mobile satellite services.

Our principal risks and uncertainties are discussed below; however this summary is not intended to be an exhaustive analysis of all risks and uncertainties affecting our business. Some risks and uncertainties may be unknown to us and other risks and uncertainties, currently regarded as immaterial, could turn out to be material. All of them have the potential to impact our business, operations, liquidity, financial position or future performance adversely.

#### ***Satellites and our network***

Our satellites are subject to significant operational risks at launch or while in orbit which, if they were to occur, could adversely affect our revenues, profitability and liquidity. Although we expect to maintain commercially prudent levels of launch and in-orbit insurance, this may be insufficient to cover all losses if we had a satellite failure. Even if our insurance cover was sufficient, delays in building and launching a replacement satellite could adversely affect our revenues, profitability and liquidity. In addition, if we are required to shorten the expected useful lives of our satellites, our profitability could be adversely affected.

As the majority of the customer traffic on our network is mobile in nature, the utilisation of our network capacity fluctuates and can be concentrated based on geography and other factors, such as the time of day or major events. For example, key shipping routes will tend to experience higher average traffic volumes than oceanic areas generally. Our ability to serve concentrated levels of traffic is limited by the capacity of our satellites and our ability to move capacity around our network. Although we have designed our network to accommodate expected geographic patterns and peak demand, our network could become congested if concentrated demand exceeds our expectations. Such congestion on a sustained basis could damage our reputation for service availability and harm our results from operations.

In addition, our networks and those of our distribution partners may be vulnerable to security risks. We expect the secure transmission of confidential information over our networks to continue to be a critical element of our operations. Our network and those of our distribution partners have in the past been, and may in the future be vulnerable to unauthorised access, computer viruses and other security problems. Although we have implemented and continue to implement industry-standard security measures, these measures may prove inadequate and may result in system failures and delays that could have a material adverse effect on our business, financial condition and results of operations.

#### ***Critical partners***

Although we have wholly-owned distribution capabilities, we continue to rely in part on other third party distribution partners and service providers to sell our services to end-users, and they determine the prices end-users pay. There is a risk that our distribution partners or service providers could fail to distribute our services effectively, or fail to offer services at prices which are competitive. In addition, the loss of any key distribution partners could materially affect our routes to market, reduce customer choice or represent a significant bad debt risk. Alternatively, changes in our business model could affect the willingness of third party distribution partners to continue to offer our services. Third party distribution partners also provide ground infrastructure for our existing and evolved services, if any of

## **OPERATING AND FINANCIAL REVIEW (continued)**

these distribution partners fail to provide or maintain these facilities, we would be forced to migrate traffic to our own facilities and our services would likely be interrupted whilst migration takes place.

We also rely on third parties to manufacture and supply terminals to end-users to access our services, and, as a result, we cannot control the availability of such terminals. In addition, our business relies on intellectual property, some of which third parties own, and we may inadvertently infringe upon their patents and proprietary rights.

### ***Spectrum***

We rely on radio spectrum to provide our services. This has historically been allocated by the International Telecommunications Union without charge, and usage is coordinated with other satellite operators in our spectrum band. In the future, we may not be successful in coordinating our satellite operations under applicable international regulations and procedures or in obtaining sufficient spectrum or orbital resources necessary for our operations.

### ***Regulation***

Our business is subject to regulation and we face increasing regulation with respect to the transmission of our satellite signals. The provision of our mobile satellite communication services in some countries could cause us to incur additional costs, could expose us to fines and could limit our ability to provide services.

We, our customers, and the companies with which we or our customers do business, may be required to have authority from each country in which we or such companies provide services or provide our or their customers with the use of our satellites. We may not be aware of whether some of our customers and/or companies with which we do business do not hold the requisite licenses and approvals as required in such countries.

In addition, our contractual relationships with our distribution partners may be subject to regulatory challenge, which could require us to renegotiate the contractual relationships and could result in the imposition of fines. Our distribution partners and services providers also face increasing regulation in many countries, and end-users often require licenses to operate end terminals. This regulatory burden could increase the costs to our distribution partners and service providers or restrict their ability to sell our products.

### ***Next generation services and satellites***

We are currently in the process of implementing two major investment programmes, Global Xpress and an integrated hybrid satellite/terrestrial network to serve the European aviation market. These programmes include the deployment of a global network of Ka-band satellites and one S-band satellite. These programmes, which include satellites, ground network, terminals and related services, may be subject to delays and/or material cost overruns. There can be no assurance that the development of new satellites, ground networks, or terminals and/or the introduction of new services will proceed according to anticipated schedules or cost estimates, or that the level of demand for the new services will justify the cost of setting up and providing such new services. A delay in the completion of such networks and/or services and/or the launch or deployment or operation of such satellites and/or new services, or increases in the associated costs, could have a material adverse effect on our revenue, profitability and liquidity.

### ***Competition***

Although Inmarsat is a market leader in MSS, the global communications industry is highly competitive. We face competition today from a number of communications technologies in the various target sectors for our services. It is likely that we will continue to face increasing competition from other network operators in some or all of our target sectors in the future, particularly from existing mobile satellite network operators; there is also a risk that new technologies introduced by our competitors may reduce demand for our services or render our technologies obsolete. In addition, communications providers who operate private networks using VSAT or hybrid systems also continue to target MSS users. While we believe that our L-band product offerings remain competitive in the markets we serve and that our investment in Global Xpress will position us favourably to compete with VSAT providers in the future, technological innovation in VSAT, together with increased C-band, Ku-band and Ka-band coverage and commoditisation, have increased, and we believe will continue to increase, the competitiveness of VSAT and hybrid systems in some traditional MSS sectors, including the maritime and aviation sectors. Furthermore, the gradual extension of terrestrial wireline and wireless

## **OPERATING AND FINANCIAL REVIEW (continued)**

communications networks to areas not currently served by them may reduce demand for some of our land mobile services in those areas.

### ***Development of hybrid networks, including Ancillary Terrestrial Component (“ATC”)***

Proposed ATC services in North America or other countries may result in increased competition for the right to use L-band spectrum, and such competition may make it difficult for us to obtain or retain the spectrum resources we require for our existing and future services. We cannot be certain that the development of hybrid networks, including ATC, in North America or other countries will not result in harmful interference to our operations. If we are unable to prevent or mitigate against such interference it could have an effect on our operations, revenues, profitability and liquidity.

### ***LightSquared Cooperation Agreement***

Our Cooperation Agreement with LightSquared may present us with operational and financial risks. If fully implemented, the Cooperation Agreement will ultimately result in a reduction in available L-band spectrum for Inmarsat services over North America and the need for our L-band services to coexist in North America with ATC services in adjacent frequencies. Whilst we believe that we can continue to operate our L-band services over North America with minimal impact to our users, following the launch of ATC services by LightSquared, there is a risk that our services may be congested, interrupted and/or interfered with, which could have an adverse effect on our future L-band service performance in North America.

### ***Reductions in spending by government customers, in particular the US Government***

Following the US federal budget sequestration, we have experienced a significant contraction in business from the US Government. Sequestration resulted in the implementation of spending controls by the US Government and a further increase in competition for our Government business unit. As a result we have experienced a reduction in revenues and margins. Although the adverse impact on our business has been limited to our L-band revenue to date, our Global Xpress business plan relies on a material revenue contribution from government customers. If additional government spending controls are implemented, government contracting opportunities may be cancelled, de-scoped or delayed which could further adversely affect our revenues, profitability and results of operations.

### ***Government sanctions relating to Ukraine may affect our ability to launch new satellites such as Inmarsat-5 F2 and Inmarsat-5 F3***

The current unstable geo-political situation in Ukraine has created new risks for our business activities in Russia or with Russian entities including sanctions that may prohibit certain business activities. In particular the Inmarsat-5 F2 and F3 satellites are each committed to be launched on a Proton launch vehicle, a Russian-built rocket, from the Baikonur Cosmodrome in Kazakhstan, a facility which is leased and operated by the Russian Federation. We believe that the current restrictions in place do not affect our planned launches, but there is a risk that further erosion in the Ukraine situation or a broadening of Russian trading restrictions could cause unspecified launch delays and delay global coverage of our Global Xpress services, which could adversely affect our revenues, profitability and results of operations.

### ***Financing and foreign exchange risk***

We have a significant amount of debt and may incur substantial additional debt in the future. Although we believe our liquidity position is more than sufficient to meet the Group’s needs for the foreseeable future, our substantial debt requires us to dedicate a substantial portion of our cash flows from operations to payment of our debt, which reduces our cash flow available to fund capital expenditure and for other general corporate purposes. Our ability to make payments on and refinance our debt will depend on our future operating performance and ability to generate sufficient cash. We are also subject to restrictive debt covenants.

We use the US Dollar as our functional and reporting currency. While almost all our revenues are denominated in US Dollars, a substantial portion of our operating expenses and, from time to time, a small proportion of our capital expenditures are denominated in currencies other than the US Dollar. Although we generally hedge our foreign exchange exposure in the short-term, there is no assurance that in the longer-term our results of operations would not be affected by fluctuations of the US Dollar against other currencies (primarily Pounds Sterling). The Group’s hedged rate of exchange for 2014 is \$1.54/£1.00, compared with \$1.57/£1.00 in 2013, which does not give rise to a material variance in comparative costs.

## **OPERATING AND FINANCIAL REVIEW (continued)**

### ***Taxation***

We operate in a number of jurisdictions around the world and from time to time have disputes on the amount of tax due. We maintain constructive engagement with the tax authorities and where appropriate we engage advisors and legal counsel to obtain opinions on tax legislation and principles, and we provide for any potential tax exposures in line with accounting standards.

### ***Impairment losses***

Accounting standards require the regular testing of the value of intangible assets, including goodwill. As our business evolves, further organisational, contractual and other changes may result in a requirement to record further impairment charges. Whilst these would not affect any cash outflow to the Group, they would have an adverse effect on our results of operations.

### ***Management and employees***

Technological competence and innovation are critical to our business and depend, to a significant degree on the work of technically skilled employees. In the future, we may not be able to recruit and retain the number and calibre of management or employees necessary for our business, which may adversely affect our revenues, profitability and liquidity.

## **RELATED PARTY TRANSACTIONS**

There have been no material changes in the related party transactions described on page 119 of the 2013 Inmarsat plc Annual Report and Accounts.

Inmarsat plc  
99 City Road  
London EC1Y 1AX

By order of the Board,

Rupert Pearce  
Chief Executive Officer  
6 November 2014

Tony Bates  
Chief Financial Officer  
6 November 2014

## CONDENSED UNAUDITED FINANCIAL STATEMENTS

### INMARSAT PLC CONDENSED CONSOLIDATED INTERIM INCOME STATEMENT For the three and nine months ended 30 September (unaudited)

(\$ in millions)	Three months ended		Nine months ended	
	2014	2013 <sup>1</sup>	2014	2013 <sup>1</sup>
<b>Revenues</b>	<b>300.6</b>	<b>306.9</b>	<b>952.9</b>	<b>947.2</b>
Employee benefit costs	(62.5)	(59.0)	(178.0)	(177.4)
Network and satellite operations costs	(48.1)	(56.3)	(154.1)	(178.2)
Other operating costs	(31.2)	(31.4)	(107.9)	(115.9)
Own work capitalised	7.2	8.5	22.8	22.2
<b>Total net operating costs</b>	<b>(134.6)</b>	<b>(138.2)</b>	<b>(417.2)</b>	<b>(449.3)</b>
<b>EBITDA</b>	<b>166.0</b>	<b>168.7</b>	<b>535.7</b>	<b>497.9</b>
Depreciation and amortisation	(76.5)	(60.2)	(212.6)	(168.5)
Loss on disposal of assets	–	–	(0.2)	–
Acquisition-related adjustments	–	3.0	–	3.0
Impairment losses	(0.1)	(77.0)	(0.6)	(86.4)
Share of profit of associates	0.8	0.7	2.1	2.1
<b>Operating profit</b>	<b>90.2</b>	<b>35.2</b>	<b>324.4</b>	<b>248.1</b>
Finance income	0.9	1.1	7.3	3.0
Finance expense	13.0	(12.8)	(59.3)	(42.1)
Net finance income/(expense)	13.9	(11.7)	(52.0)	(39.1)
<b>Profit before income tax</b>	<b>104.1</b>	<b>23.5</b>	<b>272.4</b>	<b>209.0</b>
Income tax expense	(25.3)	(13.9)	(56.9)	(74.1)
<b>Profit after tax</b>	<b>78.8</b>	<b>9.6</b>	<b>215.5</b>	<b>134.9</b>
<b>Attributable to:</b>				
<b>Equity holders</b>	<b>78.7</b>	<b>9.4</b>	<b>215.1</b>	<b>134.5</b>
<b>Non-controlling interest</b>	<b>0.1</b>	<b>0.2</b>	<b>0.4</b>	<b>0.4</b>
Earnings per share for profit attributable to the equity holders of the Company during the period (expressed in \$ per share)				
— Basic	0.18	0.02	0.48	0.30
— Diluted	0.10	0.02	0.41	0.30
Adjusted earnings per share for profit attributable to the equity holders of the Company during the period (expressed in \$ per share)				
— Basic	0.10	0.13	0.32	0.43
— Diluted	0.10	0.13	0.32	0.42

<sup>1</sup> It is the Group's policy to reclassify, where appropriate, prior year cost allocations to conform to current year presentation. There has been a change in the allocation of costs included in network and satellite operations costs versus other operating costs effective from 1 January 2014. The change aligns the Group presentation of terminal and equipment costs within other operating costs and interconnect network costs within network and satellite operations costs. The comparative figures for the three and nine months ended 30 September 2013 included in the Income Statement above have been re-presented to reflect this change.

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### INMARSAT PLC CONDENSED CONSOLIDATED INTERIM STATEMENT OF COMPREHENSIVE INCOME For the three and nine months ended 30 September (unaudited)

(\$ in millions)	Three months ended		Nine months ended	
	2014	2013	2014	2013
<b>Profit after tax</b>	<b>78.8</b>	<b>9.6</b>	<b>215.5</b>	<b>134.9</b>
<b>Other comprehensive (loss)/income</b>				
<b>Amounts subsequently reclassified to the Income Statement:</b>				
Foreign exchange translation differences	(0.6)	0.1	(0.5)	(0.1)
Net (losses)/gains on cash flow hedges	(7.9)	13.7	(8.2)	12.7
Tax credited/(charged) directly to equity	1.5	(2.7)	1.7	(2.6)
<b>Amounts not subsequently reclassified to the Income Statement:</b>				
Actuarial (losses)/gains from pension and post-employment benefits	–	–	(4.0)	4.3
Tax credited/(charged) directly to equity	–	0.1	0.7	(0.9)
<b>Other comprehensive (loss)/income for the period, net of tax</b>	<b>(7.0)</b>	<b>11.2</b>	<b>(10.3)</b>	<b>13.4</b>
<b>Total comprehensive income for the period, net of tax</b>	<b>71.8</b>	<b>20.8</b>	<b>205.2</b>	<b>148.3</b>
<b>Attributable to:</b>				
<b>Equity holders</b>	<b>71.7</b>	<b>20.6</b>	<b>204.8</b>	<b>147.9</b>
<b>Non-controlling interest</b>	<b>0.1</b>	<b>0.2</b>	<b>0.4</b>	<b>0.4</b>



## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### INMARSAT PLC CONDENSED CONSOLIDATED INTERIM BALANCE SHEET

(\$ in millions)	As at 30 September 2014 (unaudited)	As at 31 December 2013 (audited)	As at 30 September 2013 (unaudited)
<b>Assets</b>			
<b>Non-current assets</b>			
Property, plant and equipment	2,554.8	2,495.9	2,369.5
Intangible assets	803.9	781.1	878.9
Investments	34.1	32.7	32.7
Other receivables	20.1	21.6	19.0
Deferred income tax assets	16.9	21.3	–
Derivative financial instruments	0.5	3.6	4.1
	<b>3,430.3</b>	<b>3,356.2</b>	<b>3,304.2</b>
<b>Current assets</b>			
Cash and cash equivalents	246.4	144.3	293.6
Trade and other receivables	265.9	277.0	249.8
Inventories	42.1	27.7	26.7
Current income tax assets	10.2	11.6	–
Derivative financial instruments	3.8	9.2	6.6
Assets held for sale	–	42.8	39.1
	<b>568.4</b>	<b>512.6</b>	<b>615.8</b>
<b>Total assets</b>	<b>3,998.7</b>	<b>3,868.8</b>	<b>3,920.0</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Borrowings	434.4	399.1	55.9
Trade and other payables	436.6	515.7	542.3
Provisions	2.8	4.3	1.3
Current income tax liabilities	122.6	100.2	92.4
Derivative financial instruments	2.3	0.5	2.6
Liabilities directly associated with assets held for sale	–	19.0	14.1
	<b>998.7</b>	<b>1,038.8</b>	<b>708.6</b>
<b>Non-current liabilities</b>			
Borrowings	1,623.2	1,558.0	1,865.0
Other payables	26.4	26.2	25.3
Provisions	23.4	23.9	23.0
Deferred income tax liabilities	198.0	174.1	141.8
Derivative financial instruments	–	–	–
	<b>1,871.0</b>	<b>1,782.2</b>	<b>2,055.1</b>
<b>Total liabilities</b>	<b>2,869.7</b>	<b>2,821.0</b>	<b>2,763.7</b>
<b>Net assets</b>	<b>1,129.0</b>	<b>1,047.8</b>	<b>1,156.3</b>
<b>Shareholders' equity</b>			
Ordinary shares	0.3	0.3	0.3
Share premium	687.4	687.4	687.4
Equity reserve	56.9	56.9	56.9
Other reserves	61.3	62.9	58.5
Retained earnings	322.5	240.0	352.7
<b>Equity attributable to shareholders of the parent</b>	<b>1,128.4</b>	<b>1,047.5</b>	<b>1,155.8</b>
Non-controlling interest	0.6	<b>0.3</b>	0.5
<b>Total equity</b>	<b>1,129.0</b>	<b>1,047.8</b>	<b>1,156.3</b>

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### INMARSAT PLC CONDENSED CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY For the nine months ended 30 September

(\$ in millions)	Ordinary share capital	Share premium account	Equity reserve	Share option reserve	Cash flow hedge reserve	Revaluation reserve	Currency reserve	Other reserves <sup>1</sup>	Retained earnings	Non- controlling interest	Total
<b>Balance at 1 January 2013 (audited)</b>	<b>0.3</b>	<b>687.4</b>	<b>56.9</b>	<b>56.5</b>	<b>(2.5)</b>	<b>0.6</b>	<b>0.4</b>	<b>(11.5)</b>	<b>336.7</b>	<b>1.1</b>	<b>1,125.9</b>
Share options charge	–	–	–	5.0	–	–	–	–	0.9	–	5.9
Dividends payable	–	–	–	–	–	–	–	–	(122.8)	–	(122.8)
Transfer to liabilities directly associated with assets held for sale	–	–	–	–	–	–	–	–	–	(1.0)	(1.0)
Comprehensive income:											
Profit after tax	–	–	–	–	–	–	–	–	134.5	0.4	134.9
Other comprehensive income - before tax	–	–	–	–	12.7	–	(0.1)	–	4.3	–	16.9
Other comprehensive income - tax	–	–	–	–	(2.6)	–	–	–	(0.9)	–	(3.5)
<b>Balance at 30 September 2013 (unaudited)</b>	<b>0.3</b>	<b>687.4</b>	<b>56.9</b>	<b>61.5</b>	<b>7.6</b>	<b>0.6</b>	<b>0.3</b>	<b>(11.5)</b>	<b>352.7</b>	<b>0.5</b>	<b>1,156.3</b>
Share options charge	–	–	–	–	–	–	–	3.5	0.7	–	4.2
Dividends payable	–	–	–	–	–	–	–	–	(79.6)	(0.2)	(79.8)
Transfer to liabilities directly associated with assets held for sale	–	–	–	–	–	–	–	–	–	(0.2)	(0.2)
Comprehensive income:											
Loss after tax	–	–	–	–	–	–	–	–	(32.5)	0.2	(32.3)
Other comprehensive income - before tax	–	–	–	–	2.0	–	(0.1)	–	(1.6)	–	0.3
Other comprehensive income - tax	–	–	–	–	(1.0)	–	–	–	0.3	–	(0.7)
<b>Balance at 31 December 2013 (audited)</b>	<b>0.3</b>	<b>687.4</b>	<b>56.9</b>	<b>61.5</b>	<b>8.6</b>	<b>0.6</b>	<b>0.2</b>	<b>(8.0)</b>	<b>240.0</b>	<b>0.3</b>	<b>1,047.8</b>
Share options charge	–	–	–	5.4	–	–	–	–	(0.2)	–	5.2
Dividends payable	–	–	–	–	–	–	–	–	(129.1)	–	(129.1)
Adjustment to transfer to liabilities directly associated with assets held for sale	–	–	–	–	–	–	–	–	–	(0.1)	(0.1)
Comprehensive income:											
Profit after tax	–	–	–	–	–	–	–	–	215.1	0.4	215.5
Other comprehensive loss - before tax	–	–	–	–	(8.2)	–	(0.5)	–	(4.0)	–	(12.7)
Other comprehensive loss – tax	–	–	–	–	1.7	–	–	–	0.7	–	2.4
<b>Balance at 30 September 2014 (unaudited)</b>	<b>0.3</b>	<b>687.4</b>	<b>56.9</b>	<b>66.9</b>	<b>2.1</b>	<b>0.6</b>	<b>(0.3)</b>	<b>(8.0)</b>	<b>322.5</b>	<b>0.6</b>	<b>1,129.0</b>

<sup>1</sup> The other reserve relates to ordinary shares held by the employee share trust.

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### INMARSAT PLC CONDENSED CONSOLIDATED INTERIM CASH FLOW STATEMENT For the three and nine months ended 30 September (unaudited)

(\$ in millions)	Three months ended		Nine months ended	
	2014	2013	2014	2013
<b>Cash flow from operating activities</b>				
Cash generated from operations	197.8	195.9	504.2	488.9
Interest received	0.2	0.2	0.6	1.1
Income taxes paid	(1.1)	(1.1)	(2.9)	(15.7)
<b>Net cash from operating activities</b>	<b>196.9</b>	<b>195.0</b>	<b>501.9</b>	<b>474.3</b>
<b>Cash flow from investing activities</b>				
Purchase of property, plant and equipment	(72.6)	(113.5)	(246.0)	(358.4)
Additions to capitalised development costs and other intangibles	(6.0)	(7.5)	(21.9)	(22.3)
Own work capitalised	(6.3)	(7.0)	(22.1)	(18.8)
Acquisition of subsidiaries and other investments	–	(0.6)	(45.5)	(3.2)
Proceeds on disposal of assets	–	–	27.0	–
<b>Net cash used in investing activities</b>	<b>(84.9)</b>	<b>(128.6)</b>	<b>(308.5)</b>	<b>(402.7)</b>
<b>Cash flow from financing activities</b>				
Dividends paid to shareholders	(1.6)	(1.9)	(128.9)	(121.9)
Repayment of EIB Facility	–	–	(25.7)	(25.7)
Drawdown of Ex-Im Bank Facility	23.8	27.2	39.2	102.8
Repayment of Ex-Im Bank Facility	(13.4)	–	(13.4)	–
Redemption of Senior Notes due 2017	–	–	(882.8)	–
Gross issuance proceeds of Senior Notes due 2022	–	–	991.9	–
Interest paid on borrowings	(11.3)	(12.5)	(61.2)	(62.0)
Arrangement costs of financing	(2.1)	(0.9)	(11.0)	(3.5)
Other financing activities	0.6	(0.1)	1.4	(0.3)
<b>Net cash (used in)/from financing activities</b>	<b>(4.0)</b>	<b>11.8</b>	<b>(90.5)</b>	<b>(110.6)</b>
Foreign exchange adjustment	(0.6)	0.2	(0.2)	(0.1)
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>107.4</b>	<b>78.4</b>	<b>102.7</b>	<b>(39.1)</b>
<b>Movement in cash and cash equivalents</b>				
At beginning of period	136.1	214.6	140.8	332.1
Net increase/(decrease) in cash and cash equivalents	107.4	78.4	102.7	(39.1)
<b>As reported on balance sheet (net of bank overdrafts)</b>	<b>243.5</b>	<b>293.0</b>	<b>243.5</b>	<b>293.0</b>
<b>At end of period, comprising</b>				
Cash at bank and in hand	39.4	55.7	39.4	55.7
Short-term deposits with original maturity of less than three months	207.0	237.9	207.0	237.9
Bank overdrafts	(2.9)	(0.6)	(2.9)	(0.6)
	<b>243.5</b>	<b>293.0</b>	<b>243.5</b>	<b>293.0</b>

# **CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)**

## **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

### **1. General Information**

The principal activity of Inmarsat plc and its subsidiaries (together, the "Group") is the provision of mobile satellite communications services ("MSS").

The Group's financial results are not subject to significant seasonal trends.

These consolidated interim financial results have been approved by the Board of Directors for issue on 6 November 2014.

The financial information presented in this release for the year ended 31 December 2013 does not constitute statutory accounts as defined in Section 434 of the Companies Act 2006. A copy of the statutory accounts for the year has been delivered to the Registrar of Companies. The auditor's report on those accounts was unqualified, did not draw attention to any matters by way of emphasis without qualifying their report, and did not contain a statement under Section 498(2) or 498(3) of the Companies Act 2006.

### **2. Principal accounting policies**

#### *Basis of preparation*

The unaudited consolidated interim financial results for the quarter ended 30 September 2014 have been prepared using International Financial Reporting Standards ("IFRS") as adopted by the European Union and in accordance with International Accounting Standard ("IAS") 34, 'Interim Financial Reporting'. This announcement does not contain sufficient information to comply with all of the disclosure requirements of IFRS.

These unaudited condensed consolidated interim financial statements should be read in conjunction with the Group's most recent annual consolidated financial statements, which are for the year ended 31 December 2013, and which are available on our website at [www.inmarsat.com](http://www.inmarsat.com). Except as described below, the unaudited condensed consolidated interim financial statements are based upon accounting policies and methods consistent with those used and described in the Group's 2013 annual consolidated financial statements prepared under IFRS, set out on pages 75 to 120. Operating results for the quarter ended 30 September 2014 are not necessarily indicative of the results that may be expected for the year ending 31 December 2014. The consolidated balance sheet as at 31 December 2013 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by IFRS for complete financial statements.

The Group has a robust and resilient business model, strong free cash flow generation and is compliant with all covenants. As a consequence and despite the continuing uncertain economic climate, the Directors believe that the Company and the Group are well placed to manage their business risks successfully. After considering current financial projections and facilities available and after making enquiries, the Directors have a reasonable expectation that the Company and the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, Inmarsat plc continues to adopt the going concern basis in preparing the consolidated financial statements.

#### *Basis of accounting*

Taxes are accrued based on management's estimated annual effective income tax rate applied to the Group's interim pre-tax income. In addition, the following standards and interpretations, issued by the IASB and the International Financial Reporting Interpretations Committee ("IFRIC"), are effective for the first time in the current financial year and have been adopted by the Group with no significant impact on its consolidated results or financial position:

- IFRS 10 – Consolidated Financial Statements
- IFRS 11 – Joint Arrangements
- IFRS 12 – Disclosures of Interests in Other Entities
- IAS 27 (revised) – Separate Financial Statements (2011) – this standard supersedes IAS 27 Consolidated and Separate Financial Statements

## **CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)**

- IAS 28 (revised) – Investments in Associates and Joint Ventures (2011) – this standard supersedes IAS 28 Investments in Associates
- Investment Entities – Amendments to IFRS 10, IFRS 12 and IAS 27
- Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance
- IAS 32 (amended) – Financial Instruments – Offsetting Financial Assets and Financial Liabilities
- IAS 36 (amended) – Impairment of Assets – Recoverable Amount Disclosures for Non-Financial Assets
- IAS 39 (amended) – Financial Instruments – Novation of Derivatives and Continuation of Hedge Accounting
- IFRIC 21 – Levies

The functional currency of the Company and all of the Group's subsidiaries and the presentation currency is the US Dollar, as the majority of operational transactions and borrowings are denominated in US Dollars.

The preparation of the condensed consolidated interim financial statements in conformity with IFRS requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the balance sheet dates and the reported amounts of revenue and expenses during the reported period. Although these estimates are based on management's best estimate of the amount, event or actions, these results ultimately may differ from those estimates.

In particular, the calculation of the Group's tax balances and of its potential liabilities or assets necessarily involves a degree of estimation and judgement in respect of certain items whose tax treatment cannot be finally determined until resolution has been reached with the relevant tax authority, or, as appropriate, through a formal legal process. The amounts recognised or disclosed are derived from the Group's best estimation and judgement. However, the inherent uncertainty regarding the outcome of these means eventual realisation could differ from the accounting estimates and therefore impact the Group's results and cash flows.

Accounting policies adopted in preparing these condensed consolidated interim financial statements have been selected in accordance with IFRS.

### **3. Segment information**

IFRS 8, 'Operating Segments', requires reporting segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the Chief Operating Decision Maker ("CODM") to allocate resources and assess performance. The CODM is the Chief Executive Officer who is responsible for assessing the performance of the individual segments.

During the quarter ended 30 September 2014, the Group revised its operating segments to reflect the way the business is being viewed by the CODM. The revised operating segments are based on a vertical market presentation and are now aligned to four market-facing business units, being:

- Maritime, focusing on worldwide commercial maritime opportunities;
- Government, focusing on worldwide civil and military government opportunities;
- Enterprise, focusing on worldwide energy, industry, media, carriers, and M2M opportunities; and
- Aviation, focusing on commercial aviation opportunities.

These four business units are supported by "Central Services" which includes satellite operations and backbone infrastructure, corporate administrative costs, and all other income that is not directly attributable to the individual business units. The four market-facing business units, together with Central Services, are the Company's reportable segments.

The accounting policies of the reportable segments are the same as the Group's accounting policies described in note 2. Segment profit represents the profit earned by each segment without allocation of central costs, investment revenue, finance costs and income tax expense.

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

The tables below represent segmental information based on the revised basis with the three and nine months ended 30 September 2013 restated accordingly.

### Segment information:

(\$ in millions)	Three months ended 30 September		Nine months ended 30 September	
	2014	2013	2014	2013
<b>Revenues</b>				
Maritime <sup>1</sup>	147.6	132.4	448.4	391.9
Government	76.3	94.1	236.3	312.8
Enterprise <sup>2</sup>	40.9	53.0	125.2	165.0
Aviation	20.7	18.2	66.7	52.1
Central services <sup>3</sup>	15.1	9.2	76.3	25.4
<b>Total segment revenues</b>	<b>300.6</b>	<b>306.9</b>	<b>952.9</b>	<b>947.2</b>
<b>Operating profit</b>				
Maritime <sup>1</sup>	106.0	101.5	317.3	294.4
Government	48.8	60.5	151.9	196.0
Enterprise <sup>2</sup>	24.4	28.0	73.3	81.4
Aviation	16.9	16.4	57.8	46.6
Central services <sup>3</sup>	(105.9)	(171.2)	(275.9)	(370.3)
<b>Total segment operating profit</b>	<b>90.2</b>	<b>35.2</b>	<b>324.4</b>	<b>248.1</b>
<b>Unallocated</b>				
Net interest credited/(charged) to the Income Statement	13.9	(11.7)	(52.0)	(39.1)
<b>Profit before income tax</b>	<b>104.1</b>	<b>23.5</b>	<b>272.4</b>	<b>209.0</b>
Income tax expense	(25.3)	(13.9)	(56.9)	(74.1)
<b>Profit after tax</b>	<b>78.8</b>	<b>9.6</b>	<b>215.5</b>	<b>134.9</b>
<b>Capital expenditure<sup>4</sup></b>	<b>36.8</b>	<b>131.0</b>	<b>255.5</b>	<b>467.0</b>

<sup>1</sup> Our Maritime segment includes Globe Wireless LLC ("Globe Wireless") from 1 January 2014 (see note 10).

<sup>2</sup> Our Enterprise segment excludes the majority of our retail energy business sold to RigNet, Inc from 31 January 2014.

<sup>3</sup> Our Central services segment includes revenue and operating profit from LightSquared. In addition, central assets and related costs, such as satellites and other ground infrastructure.

<sup>4</sup> Capital expenditure stated using accruals basis.

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### 4. Net finance income/(expense)

(\$ in millions)	Three months ended 30 September		Nine months ended 30 September	
	2014	2013	2014	2013
Interest on Senior Notes and credit facilities	(18.9)	(22.3)	(65.1)	(65.6)
Interest on Convertible Bonds	38.6	(7.4)	23.5	(22.1)
Pension and post-employment liability finance costs	0.2	–	–	–
Interest rate swaps	–	(2.4)	–	(7.1)
Unwinding of discount on deferred satellite liabilities	(0.3)	(0.5)	(1.1)	(1.4)
Amortisation of debt issue costs	0.1	(2.1)	(12.0)	(6.0)
Amortisation of discount on Senior Notes due 2022	(0.2)	–	(0.3)	–
Redemption premium on Senior Notes due 2017	–	–	(32.8)	–
Other interest	(0.5)	(0.1)	(0.8)	(0.6)
<b>Finance expense</b>	<b>19.0</b>	<b>(34.8)</b>	<b>(88.6)</b>	<b>(102.8)</b>
Less: Amounts included in the cost of qualifying assets	(6.0)	22.0	29.3	60.7
<b>Total finance expense</b>	<b>13.0</b>	<b>(12.8)</b>	<b>(59.3)</b>	<b>(42.1)</b>
Bank interest receivable and other interest	0.6	0.9	1.0	1.7
Net amortisation of premium on Senior Notes due 2017	–	0.4	6.0	1.2
Pension and post-employment liability finance income	0.3	(0.2)	0.3	0.1
<b>Total finance income</b>	<b>0.9</b>	<b>1.1</b>	<b>7.3</b>	<b>3.0</b>
<b>Net finance income/(expense)</b>	<b>13.9</b>	<b>(11.7)</b>	<b>(52.0)</b>	<b>(39.1)</b>

During the quarter, we recognised a non-recurring \$48.5m credit to interest expense on the Convertible Bonds arising from an adjustment to the expected maturity date. This was offset by a corresponding adjustment of \$14.3m to reverse interest previously capitalised in the cost of qualifying assets.

### 5. Income tax expense

(\$ in millions)	Three months ended 30 September		Nine months ended 30 September	
	2014	2013	2014	2013
<b>Current tax expense:</b>				
Current year	(20.1)	(4.9)	(27.8)	(28.1)
Adjustments in respect of prior periods:				
Other	0.3	(37.9)	0.6	(47.6)
<b>Total current tax expense</b>	<b>(19.8)</b>	<b>(42.8)</b>	<b>(27.2)</b>	<b>(75.7)</b>
<b>Deferred tax expense:</b>				
Origination and reversal of temporary differences:				
Other temporary differences	(5.5)	29.1	(30.0)	(2.6)
Adjustments in respect of prior periods:				
Other	–	(0.2)	0.3	4.2
<b>Total deferred tax expense</b>	<b>(5.5)</b>	<b>28.9</b>	<b>(29.7)</b>	<b>1.6</b>
<b>Total income tax expense</b>	<b>(25.3)</b>	<b>(13.9)</b>	<b>(56.9)</b>	<b>(74.1)</b>

Please see note 11 for further details on the Group's contingent liabilities relating to income tax.

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### 6. Net Borrowings

These balances are shown net of unamortised deferred finance costs, which have been allocated as follows:

(\$ in millions)	As at 30 September 2014			As at 31 December 2013		
	Amount	Deferred finance cost	Net balance	Amount	Deferred finance cost	Net balance
<b>Current:</b>						
Bank overdrafts	2.9	–	2.9	3.5	–	3.5
Deferred satellite payments	7.0	–	7.0	10.6	–	10.6
EIB Facility <sup>(1)</sup>	44.1	–	44.1	44.1	–	44.1
Ex-Im Bank Facility <sup>(2)</sup>	81.4	–	81.4	13.3	–	13.3
Convertible Bonds <sup>(3)</sup>	292.1	(2.6)	289.5	325.6	(1.0)	324.6
– Accretion of principal	9.5	–	9.5	3.0	–	3.0
<b>Total current borrowings</b>	<b>437.0</b>	<b>(2.6)</b>	<b>434.4</b>	<b>400.1</b>	<b>(1.0)</b>	<b>399.1</b>
<b>Non-current:</b>						
Deferred satellite payments	18.8	–	18.8	23.6	–	23.6
Senior Notes due 2017 <sup>(4)</sup>	–	–	–	850.0	(8.7)	841.3
– Net issuance premium	–	–	–	5.9	–	5.9
Senior Notes due 2022 <sup>(5)</sup>	1,000.0	(8.7)	991.3	–	–	–
– Net issuance discount	(7.8)	–	(7.8)	–	–	–
EIB Facility <sup>(1)</sup>	150.5	(0.8)	149.7	176.2	(1.1)	175.1
Ex-Im Bank Facility <sup>(2)</sup>	487.8	(16.6)	471.2	530.2	(18.1)	512.1
<b>Total non-current borrowings</b>	<b>1,649.3</b>	<b>(26.1)</b>	<b>1,623.2</b>	<b>1,585.9</b>	<b>(27.9)</b>	<b>1,558.0</b>
<b>Total Borrowings<sup>(6)</sup></b>	<b>2,086.3</b>	<b>(28.7)</b>	<b>2,057.6</b>	<b>1,986.0</b>	<b>(28.9)</b>	<b>1,957.1</b>
Cash and cash equivalents	(246.4)	–	(246.4)	(144.3)	–	(144.3)
<b>Net Borrowings</b>	<b>1,839.9</b>	<b>(28.7)</b>	<b>1,811.2</b>	<b>1,841.7</b>	<b>(28.9)</b>	<b>1,812.8</b>

1. This facility matures on 30 April 2018 and became repayable in equal annual instalments on both tranches with effect from 30 April 2012. Interest is equal to three-month USD LIBOR plus a margin, payable in April, July, October and January each year.
2. This \$700.0m facility is available for four years and will then be repayable in equal instalments over a further 8.5 years. Drawings under the facility incur interest at a fixed rate of 3.11% for the life of the loan.
3. The \$287.7m, 1.75% Convertible Bonds are due 2017 (the “Convertible Bonds”). The conversion price of the bonds is \$12.490 and the total number of shares to be issued if all bonds are converted is 23.0 million shares. The Company will have an option to call the bonds after seven years at their accreted principal amount under certain circumstances. In addition, the holder of each bond has the right to require the Company to redeem the bonds at the accreted principal amount on 16 November 2014. On 17 October 2014, the final notice date for bond holders to exercise their option, the Company received notice that bonds with a total principal amount of \$0.7m will be redeemed on 16 November 2014. As a result, the amortised cost of the remaining \$287.0m of convertible bonds was adjusted based on a maturity date of November 2017. The accreted value of the convertible bonds is classified as current on the basis that the Company did not have an unconditional right to defer settlement of the liability beyond 12 months from 30 September 2014.
4. On 4 June 2014, we redeemed the entire principal amount of \$850.0m outstanding under our previous 7.375% Senior Notes due 2017. We incurred a redemption premium of \$32.8m and wrote off unamortised debt issue costs in relation to the Notes of \$7.8m. In addition, at redemption we accelerated the write-off of the net premium on the Senior Notes due 2017 to the Income Statement resulting in a credit of \$5.3m.
5. On 4 June 2014, we issued \$1 billion aggregate principal amount of 4.875% Senior Notes due 2022 (“Senior Notes due 2022”). The aggregate gross proceeds were \$991.9m, net of \$8.1m issuance discount. In addition, we capitalised \$9.2m of issuance costs in relation to the Senior Notes due 2022.
6. On 30 June 2011, the Group signed a five-year \$750.0m revolving credit facility (“Senior Credit Facility”). Advances under the facility bear interest at a rate equal to the applicable USD LIBOR, plus a margin of between 1.00% and 2.50% determined by reference to our ratio of net debt to EBITDA. As at 30 September 2014, there were no drawings on the Senior Credit Facility.



## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### 7. Financial instruments fair value disclosures

The Group held financial instruments at fair value at 30 September 2014, as set out below. The Group has no financial instruments that are determined by reference to significant unobservable inputs i.e. those that would be classified as level 3 in the fair value hierarchy, nor have there been any transfers of assets or liabilities between levels of the fair value hierarchy. There are no non-recurring fair value measurements.

Fair value measurements at the end of the reporting period were:

(\$ in millions)	As at 30 September 2014	As at 30 September 2013
<b>Recurring fair value measurements:</b>		
<b>Financial assets:</b>		
Forward foreign currency contracts – designated cash flow hedges	4.2	10.2
Forward foreign currency contracts – undesignated	0.1	0.5
<b>Financial liabilities:</b>		
Forward foreign currency contracts – designated cash flow hedges	(2.3)	(0.3)
Interest rate swap – designated cash flow hedge	–	(2.3)
<b>Total net fair value</b>	<b>2.0</b>	<b>8.1</b>

The fair value of foreign exchange contracts and interest rate swaps performed by management are based upon a valuation provided by the counterparty and are classified as level 2 in the fair value hierarchy according to IFRS 7.

The fair value of foreign exchange contracts is based upon the difference between the contract amount at the current forward rate at each period end and the contract amount at the contract rate, discounted at a variable risk-free rate at the period end.

The fair value of the interest rate swaps are measured at the present value of future cash flows estimated and discounted based on the applicable yield curves derived from quoted interest rates.

Except as detailed in the following table, the Directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the financial statements are approximately equal to their fair values:

(\$ in millions)	Carrying value		Fair Value	
	As at 30 September 2014	As at 31 December 2013	As at 30 September 2014	As at 31 December 2013
<b>Financial liabilities:</b>				
Senior Notes due 2022	1,000.0	–	976.3	–
Senior Notes due 2017	–	850.0	–	885.6
Convertible bonds	292.1	325.6	397.1	392.0

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

### 8. Dividends

(\$ in millions)	Nine months ended	
	2014	2013
Final dividend for the year ended 31 December 2013 of 28.82 cents per share (year ended 31 December 2012: 27.45 cents per share)	129.1	122.8

The Board declared and paid an interim dividend of 18.68 cents per ordinary share on 24 October 2014 to ordinary shareholders on the share register at the close of business on 3 October 2014. Dividend payments were made in Pounds Sterling based on the exchange rate prevailing in the London market four business days prior to payment. In accordance with IAS 10, this dividend has not been recorded as a liability for the three months ended 30 September 2014.

### 9. Earnings per share

The basic and diluted earnings per share are based on a weighted average number of ordinary shares in issue of 448,309,063 and potentially in issue of 476,246,222, respectively (30 September 2013: 448,122,553 and 452,693,023). Diluted earnings per share is calculated by the weighted average number of ordinary shares outstanding for the dilutive potential ordinary shares in respect of the share options/awards in relation to employee share plans and the convertible bonds.

At 30 September 2014, there were a total of 448,319,155 (30 September 2013: 448,298,368) ordinary shares in issue.

#### Adjusted earnings per share

Adjusted earnings per share reflects the basic and diluted earnings per share for the three months ended 30 September 2014 and 2013 adjusted to exclude the after-tax effect of impairment losses, the interest adjustment related to the convertible bonds, and the contribution of LightSquared to earnings.

The table below sets out the adjusted earnings attributable to equity holders of the Company that was used in the calculation of both the adjusted basic and adjusted diluted earnings per share. The weighted average number of ordinary shares in issue did not differ from the unadjusted earnings per share calculation, however the number potentially in issue were lower due to the exclusion of the convertible bonds from this calculation, as these were antidilutive for both periods presented.

(\$ in millions)	Three months ended		Nine months ended	
	30 September 2014	2013	30 September 2014	2013
Earnings attributable to equity holders of the Company	78.7	9.4	215.1	134.5
Adjustments for:				
Interest expense adjustment on convertible bonds (net of tax)	(26.9)	–	(26.9)	–
LightSquared contribution (net of tax)	(7.7)	(3.6)	(44.5)	(5.1)
Impairment losses (net of tax)	0.1	52.0	0.4	61.4
<b>Adjusted earnings attributable to equity holders of the Company</b>	<b>44.2</b>	<b>57.8</b>	<b>144.1</b>	<b>190.8</b>

### 10. Acquisition of Globe Wireless

Effective from 1 January 2014, we acquired the mobile satellite communications business and substantially all of the related assets of Globe Wireless LLC, for a provisional cash consideration of \$45.5m (which may change subject to the final working capital adjustment to be agreed between both parties).

Globe Wireless is a leading provider of value-added maritime communications services to the shipping market. In the 12 months ended 30 June 2013, Globe Wireless reported revenues of \$91m and currently has an installed customer base of over 6,000 ships.

The acquisition of Globe Wireless will benefit Inmarsat's Commercial Maritime business unit, with operating synergies and revenue growth expected from the acquisition.

## CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)

The acquisition of Globe Wireless has been accounted for using the purchase method of accounting in accordance with IFRS 3 (2008), 'Business Combinations'. The consolidated results of the Group for the three months ended 30 September 2014 include the financial results of Globe Wireless from 1 January 2014 (the effective date of the transaction). Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used in line with those used by the Group.

The allocation of the purchase consideration has not been finalised and is expected to be finalised later in 2014. The current estimate of goodwill represents the excess of the provisional purchase consideration over the provisional fair value of the assets and liabilities acquired. Qualitatively, goodwill represents, among other factors, the assembled workforce, which is not separately identified as part of the purchase price allocation. The provisional goodwill balance also represents the benefit to the Group of the operating synergies and revenue growth expected from the acquisition.

The table below sets out the provisional allocation of the provisional purchase consideration to the net assets and liabilities acquired (which is subject to change):

(\$ in millions)	Book value	Provisional fair value adjustments	Provisional fair value at acquisition date
<b>Net assets acquired:</b>			
Intangible assets <sup>(1)</sup>	12.7	10.9	23.6
Property, plant and equipment	3.2	–	3.2
Other assets	0.2	–	0.2
<b>Total non-current assets</b>	<b>16.1</b>	<b>10.9</b>	<b>27.0</b>
Trade and other receivables <sup>(2)</sup>	22.0	–	22.0
Inventories	3.7	–	3.7
Other assets	2.4	–	2.4
<b>Total current assets</b>	<b>28.1</b>	<b>–</b>	<b>28.1</b>
Trade and other payables	(14.7)	–	(14.7)
Deferred revenue	(3.0)	–	(3.0)
Other liabilities	(4.7)	–	(4.7)
Current borrowings	(0.1)	–	(0.1)
Non-current borrowings	(0.9)	–	(0.9)
<b>Total liabilities</b>	<b>(23.4)</b>	<b>–</b>	<b>(23.4)</b>
<b>Identifiable net assets</b>	<b>20.8</b>	<b>10.9</b>	<b>31.7</b>
<b>Provisional cash consideration</b>			<b>45.5</b>
<b>Provisional goodwill recognised<sup>(3)</sup></b>			<b>13.8</b>

- The provisional allocation of intangible assets consists of \$16.0m of customer relationships, \$3.5m for software, \$3.5m for technology and \$0.6m in relation to trade names, which are to be amortised over their useful lives of fourteen, three to five, five, and five years, respectively.
- The provisional book value of trade receivables of \$15.7m, included within trade and other receivables, approximates to their fair value and the entire balance is deemed collectable.
- Of the \$13.8m provisional goodwill balance recognised 75% of the goodwill is deductible for tax purposes at the rate of 7% on a declining-balance basis.

The revenue included in the Income Statement for the nine months ended 30 September 2014 contributed by Globe Wireless since the acquisition date was \$60.2m. Globe Wireless also contributed a profit after tax of \$1.8m, during the nine months ended 30 September 2014. Globe Wireless is an established distribution partner of Inmarsat Global; therefore the stand-alone results of Globe Wireless do not represent a corresponding increase in Group results, as the acquisition of Globe Wireless has also lead to an increase in intercompany eliminations and adjustments within the Group.

## **CONDENSED UNAUDITED FINANCIAL STATEMENTS (continued)**

### **11. Contingent liability**

In addition, in the ordinary course of business, the Group is subject to contingencies pursuant to requirements that it complies with relevant laws, regulations and standards. Failure to comply could result in restrictions in operations, damages, fines, increased tax, increased cost of compliance, interest charges, reputational damage and other sanctions. These matters are inherently difficult to quantify.

In cases where the Group has an obligation as a result of a past event existing at the balance sheet date, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be reliably estimated, a provision will be recognised based on best estimates and management judgement. No accurate estimation of the time required to settle this matter can currently be given.

The Group has contingent liabilities in respect of taxes for which no provisions have been made. During 2013, the Group received enquiries from Her Majesty's Revenue and Customs ("HMRC") in respect of financing arrangements which had been entered into in prior periods. The potential tax liability in relation to these enquiries is estimated to be in the region of \$18m. The Group has sought external advice and management does not believe that a material economic outflow is probable; therefore no provision has been recorded in these financial statements. However, this disclosure has been made in light of the ongoing enquiries being made by HMRC.

### **12. Events after the balance sheet date**

Subsequent to 30 September 2014, other than the events discussed above, there have been no other material events which would affect the information reflected in the consolidated financial statements of the Group.

## **DIRECTORS' RESPONSIBILITY STATEMENT**

The Directors confirm to the best of their knowledge that:

- (a) the condensed set of unaudited financial statements has been prepared in accordance with IAS 34, 'Interim Financial Reporting';
- (b) the interim management report includes a fair review of the information required by Disclosure and Transparency Rule ("DTR") 4.2.7R, being an indication of important events during the first nine months and description of principal risks and uncertainties for the remaining three months of the year; and
- (c) the interim management report includes a fair review of the information required by DTR 4.2.8R, being the disclosure of related parties' transactions and changes therein.

The Directors of Inmarsat plc are listed on our website at [www.inmarsat.com](http://www.inmarsat.com).

By order of the Board,

Rupert Pearce  
Chief Executive Officer  
6 November 2014

Tony Bates  
Chief Financial Officer  
6 November 2014

## SUPPLEMENTARY INFORMATION

### FINANCIAL REVIEW

The results and analysis presented below are on the basis of the Inmarsat Global and Inmarsat Solutions reporting segments. In the quarter ended 30 September 2014, the Group announced that it would revise its reporting segments to better reflect the way the business is being managed. However, during the transition period, the Group will continue to present supplemental financial information on the basis of the previous reporting segments.

#### *Inmarsat plc Results by Segment*

(\$ in millions)	Three months ended			Nine months ended		
	30 September 2014	2013	Increase/ (decrease)	30 September 2014	2013	Increase/ (decrease)
<b>Revenue</b>						
Inmarsat Global	210.5	198.3	6.2%	662.4	602.2	10.0%
Inmarsat Solutions	178.6	188.3	(5.2%)	559.5	572.9	(2.3%)
Intercompany eliminations and adjustments	(88.5)	(79.7)	11.0%	(269.0)	(227.9)	18.0%
<b>Total revenue</b>	<b>300.6</b>	<b>306.9</b>	<b>(2.1%)</b>	<b>952.9</b>	<b>947.2</b>	<b>0.6%</b>
<b>Net operating costs</b>						
Inmarsat Global	63.8	52.0	22.7%	186.6	166.5	12.1%
Inmarsat Solutions	159.9	166.2	(3.8%)	499.3	510.6	(2.2%)
Intercompany eliminations and adjustments	(89.1)	(80.0)	11.4%	(268.7)	(227.8)	18.0%
<b>Total net operating costs</b>	<b>134.6</b>	<b>138.2</b>	<b>(2.6%)</b>	<b>417.2</b>	<b>449.3</b>	<b>(7.1%)</b>
<b>EBITDA</b>						
Inmarsat Global	146.6	146.3	0.2%	475.8	435.7	9.2%
Inmarsat Solutions	18.8	22.1	(14.9%)	60.2	62.3	(3.4%)
Intercompany eliminations and adjustments	0.6	0.3	100.0%	(0.3)	(0.1)	200.0%
<b>Total EBITDA</b>	<b>166.0</b>	<b>168.7</b>	<b>(1.6%)</b>	<b>535.7</b>	<b>497.9</b>	<b>7.6%</b>

#### *Revenue by Segment*

(\$ in millions)	Three months ended			Nine months ended		
	30 September 2014	2013	Increase/ (decrease)	30 September 2014	2013	Increase/ (decrease)
<b>Inmarsat Global</b>						
Wholesale MSS	192.0	187.6	2.3%	579.6	568.1	2.0%
LightSquared	9.8	4.8	104.2%	56.9	9.9	474.7%
Other	8.7	5.9	47.5%	25.9	24.2	7.0%
<b>Total Inmarsat Global revenue</b>	<b>210.5</b>	<b>198.3</b>	<b>6.2%</b>	<b>662.4</b>	<b>602.2</b>	<b>10.0%</b>
<b>Inmarsat Solutions</b>						
Inmarsat MSS	102.1	94.2	8.4%	316.1	287.2	10.1%
Broadband and Other MSS	76.5	94.1	(18.7%)	243.4	285.7	(14.8%)
<b>Total Inmarsat Solutions revenue</b>	<b>178.6</b>	<b>188.3</b>	<b>(5.2%)</b>	<b>559.5</b>	<b>572.9</b>	<b>(2.3%)</b>
<b>Intercompany eliminations and adjustments</b>	<b>(88.5)</b>	<b>(79.7)</b>	<b>11.0%</b>	<b>(269.0)</b>	<b>(227.9)</b>	<b>18.0%</b>
<b>Total revenue</b>	<b>300.6</b>	<b>306.9</b>	<b>(2.1%)</b>	<b>952.9</b>	<b>947.2</b>	<b>0.6%</b>

During the quarter, revenues from Inmarsat Global were \$210.5m, an increase of \$12.2m, or 6.2%, compared with 2013. Wholesale MSS revenues increased by \$4.4m, or 2.3%, in the same period. The remainder of the increase in total revenues in the quarter is primarily due to an increase in revenues recognised in relation to our LightSquared Cooperation Agreement.

During the quarter, revenues from Inmarsat Solutions were \$178.6m, a decrease of \$9.7m, or 5.2%, compared with the 2013. The change in revenue in the quarter is primarily due to the disposal of the retail energy business and a decrease in network services revenue in our Government business, partially offset by the inclusion of Globe Wireless.

## SUPPLEMENTARY INFORMATION (continued)

Total active terminal numbers as at 30 September 2014 increased by 0.8%, compared with 30 September 2013. The table below sets out the active terminals by sector for each of the periods indicated:

(in thousands)	As at 30 September		Increase/ (decrease)
	2014	2013	
Active terminals <sup>1</sup>			
Maritime	188.0	189.5	(0.8%)
Land mobile	175.6	172.4	1.9%
Aviation	18.0	16.6	8.4%
<b>Total active terminals</b>	<b>381.6</b>	<b>378.5</b>	<b>0.8%</b>

### Net Operating Costs by Segment

(\$ in millions)	Three months ended			Nine months ended		
	30 September	2013	Increase/ (decrease)	30 September	2013	Increase/ (decrease)
	2014			2014		
<b>Inmarsat Global</b>						
Employee benefit costs	35.8	31.1	15.1%	95.4	89.7	6.4%
Network and satellite operations costs	14.4	11.7	23.1%	44.6	34.9	27.8%
Other operating costs	18.8	15.8	19.0%	63.0	59.1	6.6%
Own work capitalised	(5.2)	(6.6)	(21.2%)	(16.4)	(17.2)	(4.7%)
<b>Total Inmarsat Global net operating costs</b>	<b>63.8</b>	<b>52.0</b>	<b>22.7%</b>	<b>186.6</b>	<b>166.5</b>	<b>12.1%</b>
<b>Inmarsat Solutions</b>						
Employee benefit costs	26.8	27.9	(3.9%)	82.7	87.7	(5.7%)
Network and satellite operations costs <sup>2</sup>	120.4	123.8	(2.7%)	372.3	367.0	1.4%
Other operating costs	14.5	16.0	(9.4%)	49.7	59.8	(16.9%)
Own work capitalised	(1.8)	(1.5)	20.0%	(5.4)	(3.9)	38.5%
<b>Total Inmarsat Solutions net operating costs</b>	<b>159.9</b>	<b>166.2</b>	<b>(3.8%)</b>	<b>499.3</b>	<b>510.6</b>	<b>(2.2%)</b>
<b>Intercompany eliminations and adjustments</b>	<b>(89.1)</b>	<b>(80.0)</b>	<b>11.4%</b>	<b>(268.7)</b>	<b>(227.8)</b>	<b>18.0%</b>
<b>Total net operating costs</b>	<b>134.6</b>	<b>138.2</b>	<b>(2.6%)</b>	<b>417.2</b>	<b>449.3</b>	<b>(7.1%)</b>

Net operating costs from Inmarsat Global increased by \$11.8m, or 22.7%, compared with the same quarter of 2013.

Net operating costs from Inmarsat Solutions decreased by \$6.3m, or 3.8%, compared with the same quarter of 2013.

<sup>1</sup> Active terminals is the number of subscribers or terminals that have been used to access commercial services (except certain handheld terminals) at any time during the preceding twelve-month period and registered at 30 September. Active terminals also include the average number of certain handheld terminals active on a daily basis during the final month of the period. Active terminals exclude terminals (Inmarsat D+, IsatM2M, IsatData Pro and BGAN M2M) used to access our M2M services. At 30 September 2014, we had 288,490 (2013: 248,359) M2M terminals. In addition, we provide some M2M and IsatPhone services on a lease basis where we do not record the number of terminals being served.

<sup>2</sup> Includes the cost of airtime from satellite operators, including intercompany purchases from Inmarsat Global.